



## 4. Avoid discrimination in all justice processes.

Performance Measures	1980	1990	1993	1995	1996	2000	2005	2010
a. General population of minorities under age 18 compared to percent of minorities in secure juvenile facilities			12%:43%	12%:39%	9%:53%			
b. General population of minorities under age 18 compared to minorities in juvenile observation and assessment			12%:33%	12%:35%	9%:36%			
c. General population of minorities under age 18 compared to minorities in juvenile community placements			12%:28%	12%:35%	9%:36%			
d. General population of minorities under age 18 compared to minorities in juvenile detention			12%:32%	12%:31%	9%:33%			
e. General population of minorities under age 18 compared to minority staff with the Division of Youth Corrections			12%: 18.8%	12%:19%	9%:21%			
f. General population of minorities under age 18 compared to minorities referred to Juvenile Court			12%:21%	12%:18%	9%:18%			
g. General population of minorities compared to minority adult inmates			11%: 30.8%	11%:32%	11%:33%			
h. General population of minorities compared to minority adult parolees			11%: 28.9%	11%:30%	11%:32%			
i. General population of minorities compared to minority adult probationers			11%: 21.4%	11%:20%	11%:24%			

5. Encourage consolidation, cooperation, and interjurisdictional approaches where appropriate to cross-jurisdictional issues, such as drug and narcotic investigations, consolidated communications, gangs, white collar crime, and major felony investigations.

<b>Performance Measures</b>	<b>1980</b>	<b>1990</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1996</b>	<b>2000</b>	<b>2005</b>
a. Number of agencies participating in multi-jurisdictional task forces			98		95	91	91	91	95	
b. Number of multi-jurisdictional drug task forces				12	13	12	12	12	14	
c. Percent of population covered by multi-jurisdictional drug task forces				91%	95%	93%	93%	93%	96%	
d. Number of other multi-jurisdictional task forces		1		3	1	2	2	2	4	

6. Improve the justice system's response to victims and witnesses.
7. Continue to emphasize victim restitution.

<b>Performance Measures</b>	<b>1988</b>	<b>1990</b>	<b>1991</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>2000</b>	<b>2005</b>
a. Percent of total restitution collected for adult terminated cases	50.9%	32.1%	48.9%	62.2%	64.5%	69.4%	70.7%	62.7%		
b. Number of victims testifying before the Board of Pardons and Parole						10%	10%			
c. Percent of restitution collected by Juvenile Court					72%		78%	80%		

8. Develop a sentencing system that is coordinated with correctional philosophy, public sentiment, and resources.

Performance Measures	1980	1990	1992	1993	1995	1996	2000	2005	2010
a. Rate of growth in the prison population (see page 115)		10.8%	5.5%	5.5%	10.7%	See adult corrections			
b. Overall cost per day for supervised offenders				\$58.07	\$63.81	\$63.96			

9. Coordinate substance abuse programs.

Performance Measures	1980	1990	1994	1995	1996	2000	2005	2010
a. Perceived percent improvement in substance abuse and anti-violence program coordination since the establishment of the Utah Substance Abuse and Anti-Violence Coordinating Council			33.6%					
b. Percent of priorities/recommendations successfully completed			36.4%	67%	80%			

10. Develop methods to achieve higher compliance with and enforcement of traffic and minor offense laws.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of ordered fines collected						
b. Percent of failures to appear as a percent of number of tickets written						

**B. UTAH WILL ENFORCE ITS LAWS FAIRLY, EFFICIENTLY, AND EFFECTIVELY**

1. Provide equal access to criminal justice databases for all law enforcement agencies.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of law enforcement jurisdictions having cost free access to criminal justice databases (statewide warrants)			100%			

2. Assure adequate law enforcement personnel to staff proactive and preventive programs.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Number of preventive programs						

3. Provide effective standards, training, and certification for law enforcement officers.

Performance Measures	1980	1990	1994	1995	2000	2005	2010
a. Percent of officers and agencies meeting or exceeding minimum training standards		100%	100%	100%			

4. Provide professional laboratory and technological services to all Utah criminal justice agencies.

Performance Measures	1980	1990	1994	1995	1996	2000	2005	2010
a. Average number of days to process evidence in felony crimes	5	8	45	21	21			

**C. UTAH'S JUDICIAL BRANCHES OF GOVERNMENT WILL PROVIDE AN ACCESSIBLE, INDEPENDENT FORUM FOR JUST AND EFFICIENT DISPUTE RESOLUTION**

1. Process cases filed timely and efficiently.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of general civil District Court cases granted a court date within one year of filing						
b. Waiting period for processing contested divorces of financially needy individuals						

2. Maximize the productivity of each jurist.
3. Attract and retain qualified and experienced career jurists.
4. Maximize the skills of jurists and the quality of court personnel.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of voters having access to professional biographies and lawyer surveys on judges up for retention election						

5. Standardize, when appropriate, court practices and procedures statewide.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of court locations implementing uniform practices and procedures						

6. Lower the cost of litigation.
7. Improve the delivery of affordable legal services.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of fines and fees that can be paid by FAX, credit card, electronic fund transfers, and interactive voice technologies						
b. Percent of court transcripts produced through computer-aided or video record keeping technology						
c. Percent of major courthouses using "touch screen" systems for filing of small claims						

8. Provide greater access to efficient and affordable alternative dispute resolution.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of court locations with alternative dispute resolution services available						

9. Provide easy access to information regarding the structure and operations of the courts.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of courthouses having Court Information Centers						

10. Improve sentencing by avoidance of unfair disparity.

Performance Measures	1980	1990	1995	2000	2005	2010

11. Provide a secure and safe court environment for the public, litigants, witnesses, jurors, judges, bar members, and court personnel.

Performance Measures	1980	1990	1995	2000	2005	2010

**D. UTAH WILL PROVIDE FOR INDEPENDENT, EFFICIENT, AND FAIR PROSECUTION AND DEFENSE OF CRIMINAL CASES**

1. Attract and retain qualified prosecutors and defenders.

Performance Measures	1980	1990	1995	2000	2005	2010

2. Minimize ethical conflicts for prosecutors and defenders.

Performance Measures	1980	1990	1995	2000	2005	2010

3. Continue to upgrade prosecutor and defender training.

Performance Measures	1980	1990	1995	2000	2005	2010

4. Establish an effective and uniform case management and reporting system.

Performance Measures	1980	1990	1995	2000	2005	2010

**E. UTAH'S CORRECTIONAL SYSTEM WILL PROTECT SOCIETY AND PROMOTE REHABILITATION OF OFFENDERS**

1. Reduce recidivism.

<b>Performance Measures</b>	<b>1980</b>	<b>1990</b>	<b>1995</b>	<b>1996</b>	<b>2000</b>	<b>2005</b>	<b>2010</b>
a. Percent of parolees with new convictions who have graduated from rehabilitation programming	N.A.	N.A.	N.A.	N.A.			
b. Percent of felony probationers with new convictions who have graduated from rehabilitation programming	N.A.	N.A.	N.A.	N.A.			
c. Rate of parolees admitted to prison for violation of the conditions of parole who have graduated from rehabilitation programming	N.A.	N.A.	N.A.	N.A.			
d. Rate of probation admitted to prison for violation of the conditions of probation who have graduated from rehabilitation programming.	N.A.	N.A.	N.A.	N.A.			

2. Reduce the rate of growth in the prison population.

<b>Performance Measures</b>	<b>1983</b>	<b>1984</b>	<b>1985</b>	<b>1986</b>	<b>1987</b>	<b>1988</b>	<b>1989</b>	<b>1990</b>
a. Yearly rate of growth in the prison population	6.3%	3.2%	10.5%	13.9%	9.0%	6.6%	16.3%	10.8%
	<b>1991</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>2000</b>	<b>2005</b>
	5.0%	5.5%	5.5%	5.2%	10.7%	13.4%		
b. Federally reported incarceration rate and percent increase in the Federally reported incarceration rate	<b>1982</b>	<b>1983</b>	<b>1984</b>	<b>1985</b>	<b>1986</b>	<b>1987</b>	<b>1988</b>	<b>1989</b>

Performance Measures	1983	1984	1985	1986	1987	1988	1989	1990
	77	77 0%	84 9.1%	93 10.7%	108 16.1%	111 2.7%	117 5.4%	137 17.1%
	1990	1991	1992	1993	1994	1995	1996	2000
	143 4.3%	149 4.2%	152 2.0%	152 0%	155 1.9%	173 11.6%	194 12.1%	

3. Improve transition of inmates returning to society.

Performance Measures	1980	1993	1994	1995	1996	2000	1005	2010
a. Percent of offenders released to parole who completed transition programming.		20.3%	29.5%	48.4%	76.2%			

4. Provide effective supervision of offenders in the community on probation and parole and adequate pre-sentence services.

Performance Measures	1985	1988	1989	1990	1991	1992	1993	1994	1995	1996	2000	2005
a. Average monthly workload deficit as determined by workload formula						46.18%	55.38%	45.05%	42.24%	36.17%		
b. Rate of technical violations for parolees	9.5%	20.3%	23.0%	23.6%	27.1%	26.1%	21.9%	22.3%	24.4%	23.0%		
c. Rate of technical violations for probationers	.6%	1.7%	2.1%	2.0%	1.9%	1.9%	2.3%	2.1%	2.8%	2.9%		
d. Rate of alternative event hearings for parole							15.8%	16.4%	24.5%	38.8%		
e. Rate of technical parole violation admissions to prison	9.5%	20.3%	23.0%	23.6%	27.1%	26.1%	21.9%	22.3%	24.4%	23.0%		
f. Rate of alternative event hearings for probation							1.6%	1.9%	3.7%	7.6%		

Performance Measures	1985	1988	1989	1990	1991	1992	1993	1994	1995	1996	2000	2005
g. Rate of technical probation violation admissions to prison							2.3%	2.1%	2.8%	2.9%		
h. Rate of new convictions for parolees per year	10.82%	8.46%	7.65%	6.05%	5.54%	5.65%	5.02%	5.89%	4.43%	6.20%		
i. Rate of new convictions for probationers per year.		6.44%	6.53%	7.16%	6.69%	6.0%	6.1%	5.63%	6.39%	8.84%		

5. Address the needs of the seriously mentally ill offender.
6. Provide adequate mental health services and protect against the premature release of criminal mentally ill inmates.

Performance Measures	1980	1990	1994	1995	1996	2000	2005	2010
a. Percent of offenders identified as seriously mentally ill who receive services.			N.A.	N.A.	N.A.			
b. Number and percent of those inmates identified as seriously mentally ill who are housed in forensic units.			118 79%	120 80%	120 93%			
c. Number of criminal mentally ill offenders who are released from prison under 1993 Emergency Release Legislation.			0	0	0			

7. Prioritize space for violent and/or chronic offenders when determining incarceration decisions.





<b>Performance Measures</b>	<b>1985</b>	<b>1990</b>	<b>1991</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>2000</b>
<b>Total Violent and Chronic</b>		70.68	62.36	67.12	57.69	61.47	55.33	49.32		
<i>First Degree</i>		136.4	77.62	121.9	90.66	97.56	91.51	64.76		
<i>Second Degree</i>		61.18	80.80	44.57	54.80	45.34	58.30	83.20		
<i>Third Degree</i>		38.32	46.31	47.76	35.52	40.82	32.56	27.59		
<b>Total Violent and Non-Chronic</b>		47.75	49.06	46.01	46.63	43.99	46.54	39.00		
<i>First Degree</i>		81.88	80.58	82.39	93.98	83.66	81.52	87.98		
<i>Second Degree</i>		41.12	41.28	47.70	48.04	43.41	44.05	38.81		
<i>Third Degree</i>		34.56	31.00	29.85	24.25	23.98	26.77	23.87		
<b>Total Chronic and Non-Violent</b>		29.01	25.54	28.02	25.51	21.26	20.24	20.38		
<i>First Degree</i>		65.18	None	79.43	None	None	None	N.A.		
<i>Second Degree</i>		37.08	32.44	33.38	33.70	27.49	27.48	26.39		
<i>Third Degree</i>		22.14	21.44	23.92	21.62	18.50	17.68	18.44		
<b>Total Non-Violent and Non-Chronic</b>		17.26	18.22	18.23	16.13	14.34	13.83	13.07		
<i>First Degree</i>		N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.		
<i>Second Degree</i>		24.41	22.91	22.36	21.49	20.68	20.09	18.47		
<i>Third Degree</i>		14.42	16.34	16.26	13.91	12.08	11.72	11.39		
d. Number released as part of an Emergency Release procedure										
Violent and Chronic					0	0	0	0		
Violent and Non-Chronic					0	0	0	0		
Chronic and Non-Violent					0	0	0	0		
Non-Violent and Non-Chronic					0	0	0	0		

8. Limit acts of violence in correctional facilities.

Performance Measures	1980	1990	1991	1992	1993	1994	1995	1996	2000	2005
a. Yearly rate of disciplinaries for those who have committed:										
Any chargeable crime		7.6%	11.7%	7.1%	24.7%	29.5%	32.1%	31.9%		
Serious violations of prison rules		119.1%	137.9%	103.0%	108.3%	100.1%	122.3%	104.0%		
Slightly less serious violation		37.0%	34.5%	34.9%	76.3%	82.6%	80.1%	47.6%		
Minor violation of prison rules		6.7%	17.5%	11.67%	13.8%	10.5%	6.0%	3.0%		
b. Rate of inmate-on-inmate and inmate-on-staff violence										
c. Number and rate of escapes from secure facilities		2 .7/1000	0 0/1000	2 .6/1000	0 0/1000	2 .6/1000	0 0/1000	1 0/1000		
d. Number of disciplinary incidents in programming areas										

**F. UTAH WILL PROVIDE APPROPRIATE JUVENILE JUSTICE PROGRAMS TO GIVE AT-RISK YOUTHS THE OPPORTUNITY TO BECOME PRODUCTIVE MEMBERS OF SOCIETY**

1. Increase the treatment and sentencing options for juvenile offenders with a chronic offense history or a current first degree charge pending.
2. Develop innovative, humane, and cost-effective community-based alternatives to secure confinement for juvenile offender populations.

Performance Measures	1980	1990	1993	1994	1995	1996	1997	2000	2005
a. Number of Division of Youth Corrections' youth placed appropriately according to their needs for security and treatment					82%	81%	81%		
b. Percent of Division of Youth Corrections' youth 16 or older who are participating in vocational training					N.A.	28%	28%		

Performance Measures	1980	1990	1993	1994	1995	1996	1997	2000	2005
c. Percent of Division of Youth Corrections' youth completed court-ordered restitution and community service					82%	89%	78%		
d. Recidivism of youth receiving Division of Youth Corrections' services					60%	59%	62%		
e. Percent of Division of Youth Corrections' youth completing victim awareness training					74%	77%	77%		
f. Percent of Division of Youth Corrections' youth and parents reporting improved family relationships					60%	57%	57%		
g. Number of juvenile offenders on probation			1800						
h. Number of juvenile offenders sentenced for up to 30 days to juvenile work camps			360						

3. Upgrade early intervention efforts for juvenile offenders.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of at risk youth in early intervention programs						

4. Ensure adequate representation for juvenile offenders who have significant freedoms at risk.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of juvenile offenders represented by an attorney in court						

5. Expand community service and victim restitution programs statewide.
6. Provide immediate treatment intervention for victims and offenders in cases involving sexual or physical abuse.

<b>Performance Measures</b>	<b>1980</b>	<b>1990</b>	<b>1993</b>	<b>1995</b>	<b>2000</b>	<b>2005</b>	<b>2010</b>
a. Percent of juvenile victim restitution funds paid			72%				
b. Number of juvenile offender community service projects/hours							
c. Percent of victims of sexual abuse receiving treatment							
d. Percent of juvenile sex offenders receiving treatment							
e. Percent reduction of sex offenders sentenced to prison							

7. Provide for the needs for detention, shelter care, observation and assessment, and secure facilities.

<b>Performance Measures</b>	<b>1980</b>	<b>1990</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>2000</b>	<b>2005</b>	<b>2010</b>
a. Waiting list for secure beds as a percent of capacity	11%	25%	17%	23%	36%			
b. Detention nights of care as a percent of licensed capacity	91%	107%	124%	147%	121%			
c. Percent of nights on which detention population is below listed capacity			4%	0%	15%			

8. Provide specialized treatment and supervision for mentally disabled and mentally ill juvenile offenders as soon as their illness or disability is identified.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of mentally handicapped youthful offenders receiving treatment						

9. Implement uniform statewide secure detention admissions guidelines.

Performance Measures	1980	1990	1994	1995	1996	1997	2000	2005	2010
a. Number of youth admitted to secure detention who qualify under the statewide guidelines				96%	97%	95%			

10. Reduce the disparity of representation of minority youth in the juvenile justice system.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of minority youth in the juvenile justice system						

11. Minimize the impact of criminal gang activity on Utah's youth and communities.

Performance Measures	1980	1990	1995	2000	2005	2010
a. Percent of youth arrested for gang related behavior						
b. Percent of youth exposed to gang prevention programs						